

**ADDITIONAL CAPITAL INVESTMENT PROPOSALS, INCLUDING THOSE
SUBJECT TO VIABLE BUSINESS CASES: 2023/24 to 2027/28**

1. Summary

| Corporate Plan Theme | Proposed additional investment (£000) | Proposed additional investment subject to viable business cases (£000) |
|--|--|---|
| A city with a good quality of life | 1,000 | 1,000 |
| A city rising to the climate change challenge | - | 1,500 |
| A city delivering genuinely affordable housing | 12,475 | |
| Change programmes | 2,640 | 3,050 |
| Total | 16,115 | 5,550 |
| <i>General Fund:</i> | 3,640 | 5,550 |
| <i>Housing Revenue Account (HRA)</i> | 12,475 | - |



| Proposed additional investment – main programme | <u>2023/24 (£'000)</u> | <u>2024/25 (£'000)</u> | <u>2025/26 (£'000)</u> | <u>2026/27 (£'000)</u> | <u>2027/28 (£'000)</u> | <u>5 Year Total (£'000)</u> |
|--|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------------------------|
| Proposed investment each year | 2,940 | 700 | 6,329 | 6,146 | - | 16,115 |
| Financed by: | | | | | | |
| Borrowing | 1,000 | - | - | - | - | 1,000 |
| GF Capital Receipts | 1,940 | 700 | - | - | - | 2,640 |
| HRA Reserves | - | - | 6,329 | 6,146 | - | 12,475 |

| Proposed additional investment subject to viable business cases – Rolling programmes | <u>2023/24 (£'000)</u> | <u>2024/25 (£'000)</u> | <u>2025/26 (£'000)</u> | <u>2026/27 (£'000)</u> | <u>2027/28 (£'000)</u> | <u>5 Year Total (£'000)</u> |
|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------------------------|
| Proposed investment each year | 750 | 1,740 | 1,560 | - | - | 4,050 |
| Proposed investment not assigned to a year* | | | | | | 1,500 |
| Financed by: | | | | | | |
| External Funding | 750 | 250 | - | - | - | 1,000 |
| GF Capital Receipts | | 1,490 | 1,560 | - | - | 3,050 |

* Financed by borrowing unless grant funding can be secured

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2. Proposed Additional Investment into the main Capital Investment Programme

| Theme | | Total (£) | Proposed Initiatives |
|---|-----------|---|--|
| <p>A city with a good quality of life.</p> | <p>C1</p> | <p>500,000</p> <p><i>Funded by:</i> <i>Corporate borrowing</i></p> <p><i>Roadmap:</i></p>  | <p>Sea Wall Access Refurbishment <i>(23/24 - £500,000)</i></p> <p>This investment is to replace four sea wall access steps in Thorpe Bay and Shoebury Common with heavy duty, non-corrosive glass reinforced polymer steps. These steps will have a greater level of durability, have a longer design life and require minimal maintenance. This investment is also to significantly refurbish four of the concrete steps and ramps at Chalkwell Esplanade.</p> <p>This investment is being moved up from the 'subject to viable business case' section and will also utilise £50,000 of the budget of £75,000 already in the approved capital investment programme for 22/23. In addition to this the project will also include revenue expenditure of £200,000 which is already in the sea defences revenue maintenance budget.</p> |
| <p>We will assess how to best manage our coastline to protect people, residential and commercial properties, designated habitats, public open spaces and agricultural land from coastal flood and erosion risk.</p> | | | |
| <p>A city with a good quality of life.</p> | <p>C2</p> | <p>500,000</p> <p><i>Funded by:</i> <i>Corporate borrowing</i></p> <p><i>Roadmap:</i></p>  | <p>East Beach Sea Wall Refurbishment <i>(23/24 - £500,000)</i></p> <p>This investment is for the replacement of failing gabion baskets with new ones with an additional facing layer at the front, which that can be replaced easily in the future without needing to replace the rest of the structure.</p> <p>This investment is being moved up from the 'subject to viable business case' section.</p> |
| <p>We will assess how to best manage our coastline to protect people, residential and commercial properties, designated habitats, public open spaces and agricultural land from coastal flood and erosion risk.</p> | | | |

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| Theme | | Total (£) | Proposed Initiatives |
|---|---------------------|---|---|
| <p>Change programme.</p> <div data-bbox="151 488 491 813" style="border: 1px solid black; padding: 5px;"> <p>Our connectivity, data and principles approach to digital enable us to facilitate better decision making, automated services and digital experiences for those across the city.</p> </div> | <p>C3</p> | <p>1,700,000</p> <p><i>Funded by:</i> <i>Capital Receipts</i></p> <p><i>Roadmap:</i></p> <div data-bbox="523 562 699 734" style="border: 1px solid black; border-radius: 50%; padding: 10px; text-align: center; width: fit-content; margin: 0 auto;"> <p>Customers can access all Council services digitally / online</p> </div> | <p>My Southend Replacement (23/24 - £1,000,000, 24/25 - £700,000)</p> <p>This investment is to replace the existing digital solution for residents to transact online, working with services to transform their processes and enable them with technology. The investment will deliver a range of initiatives to enable productivity gains, streamlining of processes and improving end to end customer experience.</p> |
| <p>Change programme.</p> <div data-bbox="161 1061 472 1352" style="border: 1px solid black; padding: 5px;"> <p>Southend is a leading smart city, using technology in smart ways to enable improved resident services, and ensure digital inclusion.</p> </div> | <p>C4</p> | <p>940,000</p> <p><i>Funded by:</i> <i>Capital Receipts</i></p> | <p>Technology Modernisation Programme (23/24 - £940,000)</p> <p>This is the 23/24 programme of works for the ICT – Smart Council project. This capital investment is to continue to provide the ICT core services to the Council (software and hardware). This project also includes a fast-track migration to the cloud which enables the Council's transformation, mitigates the disaster recovery risk, negates the need for a cyclical investment and realises the cost savings that can be achieved from such a strategy. By utilising the cloud for the Council's infrastructure there is no longer a need to replace ICT Infrastructure, resulting in significant cost savings. The additional work has been broken down into projects, which, when delivered together, will achieve quantitative and qualitative benefits and mitigates risk.</p> <p>Part of the project is to provide regular device refreshes, to ensure the estate does not go beyond the end of its supported life and result in security risks and to enable officers and members to carry on working remotely.</p> <p>The Technology Modernisation Programme is fundamental to enabling the transformational blueprint. It has a total estimated cost of £14,873,000 over the years from 21/22 to 25/26. The forecast costs over the remaining years from 23/24 to 25/26 of £10,400,000 is estimated to be £3,990,000 of capital investment and £6,410,000 of revenue investment.</p> <p>Inclusion of the rest of the Smart Council project in the main programme is subject to approval of appropriate viable business cases.</p> |
| | <p>Total</p> | <p>3,640,000</p> | <p>General Fund</p> |


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| Theme | | Total (£) | Proposed Initiatives |
|---|--------------|--|---|
| <p>A city delivering genuinely affordable housing.</p> <div data-bbox="161 645 625 779" style="border: 1px solid black; padding: 5px; margin-top: 10px;"> <p>Everyone has a good quality, sustainable home that meets their needs.</p> </div> | <p>C5</p> | <p>12,475,000</p> <p><i>Funded by: Reserves</i></p> <p><i>Delivered by South Essex Homes</i></p> | <p>HRA Future Investment Programme (25/26 - £6,329,000, 26/27 - £6,146,000)</p> <p>The investment relates to</p> <ul style="list-style-type: none"> • continuing of the Decent Homes programme to keep the housing stock at decency levels. • common area improvements. • environmental health and safety works. • Balmoral Estate improvement and structural works. <p>These works are wholly funded through the HRA, from the Major Repairs Reserve. This investment is being moved up from the 'subject to viable business case' section and is in addition to the budget of £23,184,000 already in the approved capital investment programme for 22/23 to 24/25.</p> |
| | Total | 12,475,000 | Housing Revenue Account |
| | | 16,115,000 | TOTAL ADDITIONAL CAPITAL INVESTMENT PROPOSALS – MAIN CAPITAL INVESTMENT PROGRAMME |

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3. Proposed Additional Investment Subject to Viable Business Cases

Viable business cases will need to be produced and approved before these schemes can progress and be brought into the capital investment programme.

| Theme | | Total (£) | Proposed Initiatives |
|---|----|---|--|
| A city rising to the climate change challenge. | C6 | 1,500,000 <i>Funded by: Corporate borrowing, unless grant funding can be secured</i> | Climate Change Provision (£1,500,000) This capital budget provision is to deliver suitable projects aimed at reducing the impact of climate change and support the Council's aspirations to achieve net-zero emissions by 2030 in line with the Climate Emergency Declaration. Inclusion in the main programme for individual projects is subject to approval of a viable business case. |
| <div style="border: 1px solid black; padding: 5px; width: fit-content;"> <p>We act as a sustainable and green city embracing the challenges of the Climate Emergency Declaration made in 2019.</p> </div> | | | |
| A city with a good quality of life. | C7 | 1,000,000 <i>Funded by: Third party contributions</i> | Playground Refurbishment (23/24 - £750,000, 24/25 - £250,000) This investment is to deliver refurbishment works to the city's playground infrastructure. This is needed to support the development of the area to enable more access to safe open spaces for children. This investment is to be funded from Community Infrastructure Levy (CIL) monies. Inclusion in the main programme is subject to approval of a viable business case. |
| A city with a good quality of life. | C8 | <i>Funded by: Third party contributions/ borrowing</i> Roadmap:  | Cycle Paths This investment is to deliver refurbishment works to the city's cycle path infrastructure. This is needed to support the development of the area to provide more people with the opportunity to live an active lifestyle and support the Council's aspirations to achieve net-zero emissions by 2030. Inclusion in the main programme is subject to approval of a viable business case. |

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| Theme | | Total (£) | Proposed Initiatives |
|---|-----|---|--|
| <p>A city rising to the climate change challenge.</p> | C9 | <p><i>Funded by: Third party contributions/ borrowing</i></p> | <p>Greening of the High Street</p> <p>This investment is to deliver a range of options around aspirations for the greening of the High Street. These initiatives will help to absorb CO2, filter urban pollution and fine particulates, cool the air, and increase biodiversity by providing habitat, food and protection for plants and animals.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p> |
| <p>We act as a sustainable and green city embracing the challenges of the Climate Emergency Declaration made in 2019.</p> | | | |
| <p>Change programme.</p> | C10 | <p>3,050,000</p> <p><i>Funded by: Capital Receipts</i></p> | <p>Technology Modernisation Programme (24/25 - £1,490,000, 25/26 - £1,560,000)</p> <p>This is the last two years of the programme of works for the ICT – Smart Council project. See C4.</p> <p>The Technology Modernisation Programme has a total estimated cost of £14,873,000 over the years from 21/22 to 25/26. The forecast costs over the remaining years from 23/24 to 25/26 of £10,400,000 is estimated to be £3,990,000 of capital investment and £6,410,000 of revenue investment.</p> <p>Inclusion in the main programme is subject to approval of a viable business case.</p> |
| <p>Southend is a leading smart city, using technology in smart ways to enable improved resident services, and ensure digital inclusion.</p> | | | |
| <p align="center">Total</p> | | <p>5,550,000</p> | <p>General Fund</p> |
| | | <p>5,550,000</p> | <p>TOTAL CAPITAL INVESTMENT PROPOSALS – SUBJECT TO VIABLE BUSINESS CASES</p> |